



THE CO-OPERATIVE UNIVERSITY OF KENYA

END OF SEMESTER EXAMINATION DECEMBER -2022

**EXAMINATION FOR THE DEGREE OF BACHELOR OF CO-OPERATIVE
BUSINESS**

(YR IV SEM I)

UNIT CODE: BMKT 4110

UNIT TITLE: MARKETING PLANNING, STRATEGY AND CONTROL

DATE: TUESDAY 20TH DECEMBER, 2022

TIME: 2:00 PM – 4:00 PM

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INSTRUCTIONS:

- **Answer question ONE (compulsory) and any other TWO questions**

QUESTION ONE

- (a) Marketing strategy is the process that allows the organization to focus on its mission. Discuss the benefits of developing marketing strategies. (8 Marks)
- (b) A clear mission statement is central to an organization's existence. Describe the significance of mission statements to competitive organizations. (8 Marks)
- (c) Overall goal of strategic planning is to produce a workable plan. Along the way, the company will develop, evaluate, and refine five outcomes. Describe any three outcomes of strategic planning. (6 Marks)
- (d) Strategic analysis involves analyzing the strength of a firm's market position and understanding the important external factors that may influence that position. Describe the characteristics of strategic analysis. (6 Marks)
- (e) Describe the term "organization vision" (2 Marks)

QUESTION TWO

- (a) Competitive intelligence provides insight into marketplace dynamics and challenges in a structured, disciplined, and ethical manner using published and non-published sources so as to ensure firm market competitiveness. Discuss the characteristics of competitive intelligence. (8 Marks)
- (b) Discuss two growth strategies used by cooperative to grow their market share. (8 Marks)

- (c) Describe the aggregate reasons why companies undertake internal analysis behavior. (4 Marks)

QUESTION THREE

- (a) Discuss the steps involved in strategic market planning. (8 Marks)
- (b) Describe the bases used in segmenting consumer markets. (8 Marks)
- (c) Explain the purpose of formulating and implementing marketing objectives. (4 Marks)

QUESTION FOUR

- (a) Organizations continually face the challenge of exercising choice among alternatives. Explain the process of strategic choice. (6 Marks)
- (b) Explain three strategic management tools that are used in analyzing marketing Environment. (6 Marks)
- (c) Marketing control involves setting a desired standard, measuring deviations from the standard and taking the appropriate action. Discuss four types of marketing controls. (8 Marks)

QUESTION FIVE

- (a) Describe the four types of Strategic Marketing Plans developed by progressive firms. (8 Marks)
- (b) Describe the Importance of monitoring and evaluation of the implementation of marketing plans and activities. (6 Marks)
- (c) Discuss the benefits that accrue to firms who develop and utilize marketing information systems. (8 Marks)